

## Singapore, November 21, 2025

## <u>List Price Update – 1 January 2026</u>

Dear Valued Customer,

We hope this message finds you well. We are writing to inform you of an upcoming adjustment to our list prices, effective 1 January 2026.

This change is primarily driven by a combination of rising supply chain costs, increased material expenses, and logistics challenges that have impacted the construction industry in Singapore. While construction inflation plays a role, please be assured that our commitment to quality and service remains our top priority.

Our Anchor offering will see only a modest increase of 1.5%. This is because we have managed to maintain strong value and consistency in that segment, ensuring that you continue to receive top-notch performance without significant cost increases. On the other hand, for our other categories, including Electrical Tools and Accessories, Fire Protection, Direct Fastening, and Screw Fastening, the increases will be slightly higher, ranging from 3% to 4.5%. These adjustments support our ongoing innovation, enhanced local support, and the continuous improvement of our products and services, ensuring that we meet your evolving needs in the most efficient and effective way possible.

We truly value your partnership and are committed to delivering the best quality and service. Should you have any questions or need further information, please contact your dedicated Hilti Account Manager or our Customer Service Hotline at 67777887.

We thank you for your continued support and trust.

Yours faithfully,

**Nicolas Moossa** General Manager Hilti Singapore